BUDGETS 2016/17,2017/18,2018/19,2019/20,2020/21,2021/22

<u>SUMMARY</u>

2015/16		201	6/17	2017/18	2018/19	2019/20	2020/21	2021/22
Actual	Programme Area	Original	Probable	Original	Original	Original	Original	Original
£		£	£	£	£	£	£	£
11,897	Council Plan	60	(150)	(160)	(160)	(160)	(140)	(110)
615,232	Development Management & Control	1,000,430	982,190	860,990	872,020	883,280	929,210	940,800
109,353	Innovation Centres	(24,310)	(61,000)	(48,620)	(51,580)	(82,070)	(41,480)	(44,680)
767,883	Financial Services	1,180,440	1,451,760	1,219,270	1,219,210	1,219,290	1,219,540	1,220,500
127,039	Kier Partnership (Asset Management)	(1,535,600)	(1,725,520)	(1,637,490)	(1,633,580)	(1,629,670)	(1,625,700)	(1,621,630)
8,875	Kier Partnership (Facilities Maintenance)	8,820	10,040	10,250	10,360	10,470	10,570	10,700
1,640,279	TOTAL NET EXPENDITURE	629,840	657,320	404,240	416,270	401,140	492,000	505,580
	2015/16 Carry Forward & Funding from Reserves		(15,590) 641,730					
	Less 2016/17 Original		629,840	629,840				
	Increase/(Decrease)		11,890	(225,600)				
	Increase/(Decrease) %		1.9%	(35.8%)				

ANNEXE 1B

DEPUTY LEADER & CABINET MEMBER FOR PLANNING BUDGETS 2016/17,2017/18,2018/19,2019/20,2020/21,2021/22 CONTROLLABLE & NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA

		BLE BUDGE	13 BT PRUGR					
2015/16		201	6/17	2017/18	2018/19	2019/20	2020/21	2021/22
Actual	Programme Area	Original	Probable	Original	Original	Original	Original	Original
£		£	£	£	£	£	£	£
	CONTROLLA	BLE BUDGE	TS					
108,411	Council Plan	102,430	104,980	115,580	121,460	119,590	123,730	121,880
412,040	Development Management & Control	657,390	681,350	816,350	827,250	841,670	889,420	902,340
(127,639)	Innovation Centres	(87,690)	(118,020)	(116,190)	(119,240)	(149,480)	(197,460)	(200,720)
870,751	Financial Services	1,793,810	2,004,260	1,793,030	1,798,030	1,803,140	1,808,290	1,813,700
(1,302,157)	Kier Partnership (Asset Management)	(1,336,210)	(1,536,900)	(1,450,850)	(1,444,780)	(1,438,400)	(1,432,080)	(1,425,620)
300,772	Kier Partnership (Facilities Maintenance)	304,190	302,440	306,280	309,670	313,390	317,110	320,830
262,178	TOTAL NET EXPENDITURE	1,433,920	1,438,110	1,464,200	1,492,390	1,489,910	1,509,010	1,532,410
	NON-CONTROLLABLE BUDG	GETS - INTER	NAL RECHAR	GES				
(96,514)	Council Plan	(102,370)	(105,130)	(115,740)	(121,620)	(119,750)	(123,870)	(121,990)
(28,852)	Development Management & Control	9,310	(55,610)	(59,710)	(59,580)	(62,740)	(64,560)	(65,890)
14,855	Innovation Centres	14,400	13,970	14,510	14,600	14,350	14,400	14,460
(102,868)	Financial Services	(613,370)	(552,500)	(573,760)	(578,820)	(583,850)	(588,750)	(593,200)
(215,818)	Kier Partnership (Asset Management)	(199,390)	(188,620)	(186,640)	(188,800)	(191,270)	(193,620)	(196,010)
(291,897)	Kier Partnership (Facilities Maintenance)	(295,370)	(292,400)	(296,030)	(299,310)	(302,920)	(306,540)	(310,130)
(721,094)	TOTAL INTERNAL RECHARGES	(1,186,790)	(1,180,290)	(1,217,370)	(1,233,530)	(1,246,180)	(1,262,940)	(1,272,760)
	NON-CONTROLLABLE BUDGETS -	ASSET CHA	RGES/CAPITA	L GRANTS				
0	Council Plan	0	0	0	0	0	0	0
232,044	Development Management & Control	333,730	356,450	104,350	104,350	104,350	104,350	104,350
222,137	Innovation Centres	48,980	43,050	53,060	53,060	53,060	141,580	141,580
0	Financial Services	0	0	0	0	0	0	0
1,645,014	Kier Partnership (Asset Management)	0	0	0	0	0	0	0
0	Kier Partnership (Facilities Maintenance)	0	0	0	0	0	0	0
2,099,195	TOTAL ASSET CHARGES	382,710	399,500	157,410	157,410	157,410	245,930	245,930
	TOTAL	BUDGETS						
11,897	Council Plan	60	(150)	(160)	(160)	(160)	(140)	(110)
615,232	Development Management & Control	1,000,430	982,190	860,990	872,020	883,280	929,210	940,800
400.050		(04.040)		(10.000)		(00.070)	((((((((((((((((((((((((000)

109,353

767,883

127,039

8,875

Innovation Centres

Financial Services

1,640,279 TOTAL BUDGETS

Kier Partnership (Asset Management)

Kier Partnership (Facilities Maintenance)

(61,000)

10,040

657,320

1,451,760

(1,725,520)

(24,310)

8,820

629,840

1,180,440

(1,535,600)

(48,620)

10,250

404,240

1,219,270

(1,637,490)

(51,580)

10,360

416,270

1,219,210

(82,070)

10,470

401,140

1,219,290

(1,633,580) (1,629,670) (1,625,700)

(41,480)

10,570

492,000

1,219,540

(44,680)

10,700

505,580

1,220,500

(1,621,630)

DEPUTY LEADER & CABINET MEMBER FOR PLANNING BUDGETS 2016/17,2017/18,2018/19,2019/20,2020/21,2021/22

2015/16 Actual		2016 Original	6/17 Probable	2017/18 Original	2018/19 Original	2019/20 Original	2020/21 Original	2021/22 Original
£		£	£	£	£	£	£	£
		PROGRAMME A	REA					
		COUNCIL PL/						
	Council Plan - Cost Centre 0439 & 0459							
106,164	Employee Expenses	93,840	99,680	109,610	112,490	113,620	114,760	115,910
198	Transport Related Expenses	370	320	320	320	320	320	320
5,095	Supplies and Services	8,220	8,650	8,650	8,650	8,650	8,650	8,650
(3,046)	Income	0	(3,670)	(3,000)	0	(3,000)	0	(3,000
108,411	Net Controllable	102,430	104,980	115,580	121,460	119,590	123,730	121,880
10,606	Central and Departmental Support	10,740	13,740	13,830	13,980	14,080	14,170	14,330
(107,120)	Rechargeable Income	(113,110)	(118,870)	(129,570)	(135,600)	(133,830)	(138,040)	(136,320)
11,897	Net	60	(150)	(160)	(160)	(160)	(140)	(110)
11,897	TOTAL COUNCIL PLAN	60	(150)	(160)	(160)	(160)	(140)	(110)

Actual Original Processo Original Original Original Original Original Original Original Original Original Control DEVELOPMENT AMAGEMENT & CONTROL 75.00 Spans and Services 75.00 5.300 6.500 12.070 12.200 13.120 75.00 Incorre 0	2015/16		2016	2/17	2017/18	2018/19	2019/20	2020/21	2021/22
c c									
Environmental Enhancements - Cest Centre 0006 7,530 8,380 9,520 12,070 12,800 12,070 13,120 (7)2.06 Signifies and Services 0			£	£	£	£	£	£	£
DEVELOPMENT MANAGEMENT & CONTROL U U 75.83 Segone and Sentosis 7.530 8.600 8.620 1.2.270 1.2.20 </td <td>~</td> <td></td> <td></td> <td></td> <td></td> <td>~</td> <td>~</td> <td>~</td> <td>~</td>	~					~	~	~	~
7.500 50.00 8.200 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 13,70 (71,21) Internation 553 5330 52,740 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 77,520 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 <td< td=""><td></td><td></td><td></td><td></td><td>ROL</td><td></td><td></td><td></td><td></td></td<>					ROL				
7.500 50.00 8.200 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 12,870 13,70 (71,21) Internation 553 5330 52,740 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 5530 77,520 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 72,500 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>									
(71218) InterCommitter Transfers 0 <									
0 0							,		
(64.64) Net Controllable 7,530 8,380 8,250 12,670 12,270 <td< td=""><td></td><td></td><td>•</td><td></td><td>-</td><td>•</td><td></td><td>•</td><td>0</td></td<>			•		-	•		•	0
08.380 Ager Charges (5.281) Met 65.4910 71.200 75.800 65.300 75.800 77.800 <t< td=""><td></td><td></td><td></td><td>-</td><td></td><td>_</td><td><u> </u></td><td>-</td><td>13 120</td></t<>				-		_	<u> </u>	-	13 120
65,2610 Net 65,510 71,120 72,210 76,560 76,510 76,560 76,510 76,560 76,510 76,560 76,510 76,560 76,510 76,560 76,510 76,560 76,510 76,560 76,510 76,560 76,510 75,580 72,210 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 73,30 74,30 <th< td=""><td>• • •</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	• • •								
Development Control - Cost Centre 0019 352,370 352,430 388,450 388,210 364,420 362,730 373,220 377,890 237,370 Suppose and Services 3,530 2,540 3,54,20 3,73,220 377,630 373,220 377,630 373,220 377,630 373,220 377,630 373,220 377,630 373,220 377,630 373,220 377,630 373,220 374,200 373,220 373,220 374,400 373,420		v v					•	-	
337.272 Employee Expenses 324.480 328.480 328.470 374.200 377.	(0,201)		00,010	. 1,120	,	. 0,000	10,010	10,000	10,010
337.272 Employee Expenses 324.480 328.480 328.470 374.200 377.		Development Control - Cost Centre 0019							
2.457 Transport Related Expenses 2.540 2.541 2.541 2.541 2.541 2.541 2.541 2.541 2.541 2.541 2.541 2.541 2	337,378		352,430	389,480	358,210	364,420	368,730	373,220	377,890
17.247 Agency and Contradied Services 16.880 16.880 17.260 17.260 17.360 17.570 17.560				2,540	2,540				2,540
(641,020) Incoma (430,120) (45,876	Supplies and Services	33,770	33,270	32,790	32,820	32,850	32,880	32,910
(238,44) Net Controllable (24,500) (19,230) (18,120)	17,247	Agency and Contracted Services	16,880	16,880	17,050	17,220	17,390	17,560	17,740
2279.182 Central and Departmental Support 313,000 309,370 317,880 320,300 322,420 322,370 (43,170) Restringe Income (67,170) (68,940) (7,180) (68,940) (7,180) 320,300 (68,940) (7,180) (68,940) (7,180) (68,940) (7,180) (68,940) (7,180) (68,940) (7,180) (68,940) (7,100) (7,180) (68,940) (7,100) (7,180) (68,940) (7,100) (7,180) (68,940) (7,100)			(, ,					,	(430,120)
(43.170) Rocharge Income (67.170) Rocharge Income (67.170) (68.940) (70.400) (71.800) (75.100) (68.940) (70.400) (71.800) (5.310) 5.310 5.300 5.000									960
0 Asset Charges 0 4,369 5,310 <th< td=""><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td>326,700</td></th<>				-					326,700
(2.932) Net 225,850 234,500 242,260 248,060 254,410 261,140 Building Control - Cost Centres 00220025 0<	(43,170)	-		,		,	,	. ,	
Building Control - Cost Centres 00220025 104,170 104,170 104,170 55,000	0								
100.118 Supplies and Services 100.170 55,000	(2,932)	Net	226,730	255,850	234,500	242,260	248,060	254,410	261,140
100.118 Supplies and Services 100.170 55,000		Building Control - Cost Contros 0022/0025							
0 income 0 0 0 0 0 0 0 0 109.578 Met Controllable 104/170 124/170 128/170 128/240 <td< td=""><td>100 518</td><td></td><td>10/ 170</td><td>104 170</td><td>55 000</td><td>55 000</td><td>55 000</td><td>55 000</td><td>55 000</td></td<>	100 518		10/ 170	104 170	55 000	55 000	55 000	55 000	55 000
100,518 Net Controllable 104,170 104,170 105,000 55,000					· · · · · · · · · · · · · · · · · · ·				035,000
40 Central and Departmental Support 40 60 0 0 0 0 0 0 (3.000) (3.000) (3.000) (3.000) (3.000) 55,000 55,000 55,000 55,000 55,000 97,558 Net 101,180 101,300 55,000 55,000 55,000 55,000 55,000 55,000 122.117 Employee Expenses 286,550 175,070 215,360 219,400 223,510 225,780 228,030 142.217 Tamport Related Expenses 18,500 33,470 18,380 18,380 18,380 18,380 18,380 18,380 18,380 18,380 18,380 18,380 18,380 18,380 18,380 18,380 18,380 130,340 131,750 133,247 131,750 133,247 131,750 133,240 134,230 133,340 131,750 132,270 134,860 144,171 Net 203,940 194,320 183,980 187,810 180,300 43,380 43,380 43,380 43,780 44,180 144,171 Net 203,940 194,320 183,980 39,380 39,380 39,380 39,380 39,380 39,380 39,380 39,380 <	0							-	0
(3,000) Recharge Income (3,030) 0				•	0	00,000	0	00,000	00,000
97,558 Net 101,180 101,300 55,000 228,030 11/22 Supples and Services 160 450 <td< td=""><td></td><td></td><td></td><td></td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></td<>					0	0	0	0	0
Forward Planning - Cost Centre 0011 & 0009 228,550 175,070 213,400 223,570 228,030 419 Transport Related Expenses 208,050 33,470 18,390 18,390 13,390 53,390 53,390 53,390 18,390 18,390 18,390 13,390 53,390 53,390 53,390 18,200 18,390 13,390 53,390 53,390 18,200 18,290 18,290 18,290 18,240 192,350 228,620 231,870 138,255 Met Controllable 197,650 133,390 134,250 133,240 134,240 133,240 134,240 132,340 134,780 44,180 146,170 4				(· · · /	55,000	55,000	55,000	55,000	55,000
123.171 Employee Expenses 228,50 175,070 215,360 219,400 223,510 228,030 419 Transport Related Expenses 600 450			·			· · · ·	·	·	
1419 Transport Related Expenses 600 453 450 153 450 153 450 153 450 153 450 153 450 155 229 620 231,820 156,000 (50,000) (50,000) (50,000) (50,000) (50,000) (50,000) (50,000) (50,000) (131,330) (133,20) (133,20)		Forward Planning - Cost Centre 0011 & 0009							
14.722 Supplies and Services 18,300 18,300 18,300 18,300 53,380 53,380 53,380 50,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 130,340 131,750 133,270 133,200 134,400 131,750 133,200 134,400 131,830 131,830 131,830 131,830 131,830 131,830 131,830 133,200 134,400 131,830 131,830 131,830 131,830 133,200 134,400 131,830 131,830 131,830 131,830 133,200 134,440 131,830 </td <td>123,117</td> <td>Employee Expenses</td> <td>228,550</td> <td>175,070</td> <td>215,360</td> <td>219,400</td> <td>223,510</td> <td>225,780</td> <td>228,030</td>	123,117	Employee Expenses	228,550	175,070	215,360	219,400	223,510	225,780	228,030
0 Income (50,000) (13,20) (13,2			600	450	450	450	450	450	450
138,256 Net Controllable 197,650 138,990 184,200 188,240 192,350 229,620 231,870 (56,430) Central and Departmental Support 82,850 125,360 126,890 129,190 130,340 131,750 133,270 (156,430) Recharge income (76,560) (115,030) (118,230) (134,400) (132,00) (134,320) <td></td> <td>Supplies and Services</td> <td></td> <td></td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td></td> <td>,</td> <td></td> <td></td>		Supplies and Services			· · · · · · · · · · · · · · · · · · ·		,		
64.349 Central and Departmental Support 82,850 125,360 (129,190 130,340 131,750 133,270 (56.430) Recharge Income (76,560) (115,030) (127,190) (130,050) (131,830) (133,200) (134,480) 146,177 Net 203,940 194,320 183,180 187,380 190,860 228,170 230,660 146,177 Net 0	_		· · · ·	()					(50,000)
(56.430) Recharge Income (76.560) (115,030) (127,910) (130,050) (131,830) (133,200) (134,480) 146,177 Net 203,940 194,320 183,180 187,380 190,860 228,170 230,660 Planning Services - Cost Centre 0016 & 0007 Employee Expenses 0				•		-		-	
146,177 Net 203,940 194,320 183,180 187,380 190,860 228,170 230,660 Bancing Services - Cost Centre 0016 & 0007 Employee Expenses 0 <	,				· · · · · · · · · · · · · · · · · · ·		,		
Planning Services - Cost Centre 0016 & 0007 5,850 Employee Expenses 0 <td></td> <td></td> <td>(, ,</td> <td>(· · · /</td> <td></td> <td></td> <td></td> <td> ,</td> <td></td>			(, ,	(· · · /				,	
5,850 Employee Expenses 0 0 0 0 0 0 0 41,404 Supplies and Services 41,170 42,340 42,580 43,380 43,780 44,180 0 Incore 0 <td>140,177</td> <td>Net</td> <td>203,940</td> <td>194,320</td> <td>103,100</td> <td>107,300</td> <td>190,000</td> <td>220,170</td> <td>230,000</td>	140,177	Net	203,940	194,320	103,100	107,300	190,000	220,170	230,000
5,850 Employee Expenses 0 0 0 0 0 0 0 41,404 Supplies and Services 41,170 42,340 42,580 43,380 43,780 44,180 0 Incore 0 <td></td> <td>Planning Services - Cost Centre 0016 & 0007</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		Planning Services - Cost Centre 0016 & 0007							
41,404 Supplies and Services 41,170 42,340 42,980 43,380 43,780 44,180 0 Income 0 <t< td=""><td>5 850</td><td></td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></t<>	5 850		0	0	0	0	0	0	0
0 Income 0 0 0 (4,000) <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td></t<>								-	
(125) Inter Committee Transfers 0 (180) 0 0 0 0 447,120 Net Controllable 41,170 42,160 42,580 38,980 39,380 39,780 40,180 0 Central and Departmental Support 0 <td>0</td> <td></td> <td> 0</td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td>	0		 0				•		
47,129 Net Controllable 41,170 42,160 42,580 38,980 39,380 39,780 40,180 0 Central and Departmental Support 0 <td< td=""><td>(125)</td><td></td><td>0</td><td>· ·</td><td>0</td><td></td><td></td><td></td><td>0</td></td<>	(125)		0	· ·	0				0
0 Central and Departmental Support 0 0 0 0 0 0 0 47,129 Net 41,170 42,160 42,580 38,980 39,380 39,780 40,180 47,129 Net Land Drainage - Cost Centre 0154 Supplies and Services 18,820 30,580 18,820 38,980 39,780 18,820 18,820 (95,036) Income (195,000) (202,000) 0 <td></td> <td></td> <td>41,170</td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td>42,580</td> <td></td> <td></td> <td>-</td> <td>40,180</td>			41,170	· · · · · · · · · · · · · · · · · · ·	42,580			-	40,180
47,129 Net 41,170 42,160 42,580 38,980 39,380 39,780 40,180 Land Drainage - Cost Centre 0154 Supplies and Services 18,820 30,580 18,820 <t< td=""><td>-</td><td></td><td></td><td></td><td>0</td><td></td><td></td><td></td><td>0</td></t<>	-				0				0
Land Drainage - Cost Centre 0154 Supplies and Services 18,820 30,580 18,820	47,129		41,170	42,160	42,580	38,980	39,380	39,780	40,180
16,405 Supplies and Services 18,820 30,580 18,820 18,820 18,820 18,820 18,820 18,820 18,820 18,820 18,820 18,820 0									
(95,036) Income (195,000) (202,000) 0 0 0 0 11,761 Inter Committee Transfers 0 (11,760) 0 0 0 0 0 (66,870) Net Controllable (176,180) (183,180) 18,820 18,820 18,820 18,820 39,630 38,880 39,220 39,650 40,080 37,974 Central and Departmental Support 41,960 37,380 39,630 38,880 39,220 39,650 40,080 Government Grant - Capital 240,000 254,000 0									
11,761 Inter Committee Transfers 0 (11,760) 0					18,820	18,820	18,820	18,820	18,820
(66,870) Net Controllable (176,180) (183,180) 18,820 39,630 39,630 38,880 39,220 39,650 40,080 138,315 Asset Charges 240,000 254,000 0	· · /			· · · /	0	0	Ŭ	0	0
37,974 Central and Departmental Support Government Grant - Capital 41,960 37,380 39,630 38,880 39,220 39,650 40,080 138,315 Asset Charges 240,000 254,000 0 0 0 0 0 109,419 Net 105,780 108,200 58,450 57,700 58,040 58,470 58,900 4,026 Premises Related Expenses 3,890 4,060 4,070 4,090 4,100 4,120 4,130 10,175 Supplies and Services 10,000 10,00			0	()	0	0	<u> </u>	0	0
Government Grant - Capital Government Grant - Capital 138,315 Asset Charges 240,000 254,000 0 0 0 0 0 0 109,419 Net 105,780 108,200 58,450 57,700 58,040 58,470 58,900 4,026 Premises Related Expenses 3,890 4,060 4,070 4,090 4,100 4,120 4,130 10,175 Supplies and Services 10,000 1			• • •	• • •		•	•	•	
138,315 Asset Charges 240,000 254,000 0 0 0 0 0 109,419 Net 105,780 108,200 58,450 57,700 58,040 58,470 58,900 A,026 Premises Related Expenses 3,890 4,060 4,070 4,090 4,100 4,120 4,130 10,175 Supplies and Services 3,890 10,000	31,914		41,960	37,380	39,630	38,880	39,220	39,650	40,080
109,419 Net 105,780 108,200 58,450 57,700 58,040 58,470 58,900 Borough Lighting & Street Naming - Cost Centres 0162/0163	128 215	·	210 000	251 000	0	0	Δ	Δ	Δ
Borough Lighting & Street Naming - Cost Centres 0162/0163 4,026 4,130 10,000 14,120 14,130 14,130 14,130 14,130 14,300 14,900 17,210 17,390 <t< td=""><td></td><td></td><td>•</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>			•						
4,026Premises Related Expenses3,8904,0604,0704,0904,1004,1204,13010,175Supplies and Services10,00010,00010,00010,00010,00010,00010,00010,00014,201Net Controllable13,89014,06014,07014,09014,10014,12014,13016,356Central and Departmental Support20,55015,72017,22016,90017,02017,21017,390	103,419	11G1	105,700	100,200	30,430	57,700	J0,040	J0,47U	30,900
4,026Premises Related Expenses3,8904,0604,0704,0904,1004,1204,13010,175Supplies and Services10,00010,00010,00010,00010,00010,00010,00010,00014,201Net Controllable13,89014,06014,07014,09014,10014,12014,13016,356Central and Departmental Support20,55015,72017,22016,90017,02017,21017,390		Borough Lighting & Street Naming - Cost Centres 0162/0163							
10,175Supplies and Services10,00010,00	4 026		3 890	4,060	4.070	4 0.90	4,100	4,120	4.130
14,201Net Controllable13,89014,06014,07014,09014,10014,12014,13016,356Central and Departmental Support20,55015,72015,72016,90017,02017,21017,390		•							
16,356 Central and Departmental Support 20,550 15,720 17,220 16,900 17,020 17,210 17,390			•				•	•	14,130
			-	•				•	17,390
	30,557	Net	34,440	29,780	31,290	30,990	31,120	31,330	31,520

DEPUTY LEADER & CABINET MEMBER FOR PLANNING BUDGETS 2016/17,2017/18,2018/19,2019/20,2020/21,2021/22

20 200								
20 200	Engineering Services - Cost Centre 0177							-
38,309	Supplies and Services	26,040	126,040	26,060	26,080	21,100	21,120	16,14
320,650	Agency and Contracted Services	320,740	320,210	331,940	325,160	328,050	330,930	333,82
(123,415) 235,544	Income Net Controllable	(110,000) 236,780	(210,000) 236,250	(110,000) 248,000	(110,000) 241,240	(105,000) 244,150	(105,000) 247,050	(100,00 249,9
235,544 50,454	Central and Departmental Support	55,370	59,110	62,090	62,160	62,020	62,480	249,9 63,1
	Recharge Income	(292,140)	(295,360)	(310,100)	(303,380)	(306,160)	(309,530)	(313,07
0	Net	10	0	(10)	20	10	0	(010,01
	Drain Cleaning - Cost Centre 2550						~~ ~~~	<u> </u>
78,699	Supplies and Services	69,000	79,500	80,290	81,090	81,900	82,720	83,5
28,570	Agency and Contracted Services Income	28,940	28,810	29,140	30,450	30,820 (106,120)	31,180	31,5
(103,028) 4,241	Net Controllable	(85,000) 12,940	(103,000) 5,310	(104,030) 5,400	(105,070) 6,470	6,600	(107,180) 6,720	(108,28) 6,8
29,075	Central and Departmental Support	31,630	38,480	40,120	39,320	39,510	39,920	40,34
(29,110)		(31,970)	(40,150)	(42,050)	(41,240)	(41,420)	(41,830)	(42,2
4,206	Net	12,600	3,640	3,470	4,550	4,690	4,810	4,9
641	Private Street Works - Cost Centre 0171 Premises Related Expenses	0	0	0	0	0	0	
641 641	Net Controllable	0	0	0	0	<u> </u>	0	
1,682	Central and Departmental Support	2,880	490	510	500	510	510	5
2,323	Net	2,880	490	510	500	510	510	5
		,						
	Bus Shelters - Cost Centre 0172							
26,534	Premises Related Expenses	36,000	36,000	36,000	36,000	36,000	36,000	36,0
9,583	Agency and Contracted Services	9,490	9,500	9,590	9,670	9,760	9,840	9,9
36,117		45,490	45,500	45,590	45,670	45,760	45,840	45,9
66,529 35 349	Central and Departmental Support	79,810 35 350	54,160 35 350	57,590 35 350	56,390 35,350	56,910 35 350	57,530 35 350	58,1 35.2
35,349 137,995	Asset Charges Net	35,350 160,650	35,350 135,010	<u>35,350</u> 138,530	35,350 137,410	35,350 138,020	35,350 138,720	35,3 139, 4
.51,335		100,030	133,010	130,330	137,410	130,020	130,720	133,4
	Street Scene Amenity Maintenance - Cost Centre 0174							
8,736	Premises Related Expenses	16,000	16,000	16,000	16,000	16,000	16,000	16,0
8,736	Net Controllable	16,000	16,000	16,000	16,000	16,000	16,000	16,0
21,106	Central and Departmental Support	29,140	24,230	<mark>25,160</mark>	24,740	24,950	25,210	25,4
29,842	Net	45,140	40,230	41,160	40,740	40,950	41,210	41,4
	Engineering Administration Cost Contro 0169							
12,480	Engineering Administration - Cost Centre 0168 Agency and Contracted Services	12,680	12,630	12,780	12,920	13,080	13,240	13,3
12,480	Net Controllable	12,680	12,030	12,780	12,920	13,080	13,240	13,3
230	Central and Departmental Support	300	220	280	280	280	290	2
(12,710)		(12,980)	(12,850)	(13,060)	(13,200)	(13,360)	(13,530)	(13,6
0	Net	0	0	0	0	0	0	
170 100	Management & Planning Administration - Cost Centres 0053/0055	100.010		1=0.000		105 000	407 000	400.0
176,426		163,910	177,500	178,290	183,540	185,390	187,300	189,2
1,586 6,627	Transport Related Expenses Supplies and Services	790 6,270	1,580 6,150	1,630 6,200	1,680 6,250	1,730 6,300	1,730 6,350	1,7 6,4
(989)		(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,2
183,650	moente		184,030	184,920	190,270	192,220	194,180	196,1
,	Net Controllable	169.770				•	•	67,4
50,887		169,770 52,120	63,840	64,310	65,300	66,050	66,720	(263,4
	Central and Departmental Support		63,840 (247,780)	64,310 (249,110)	65,300 (255,440)	66,050 (258,140)	66,720 (260,760)	
50,887	Central and Departmental Support	52,120				,		-
50,887 216,298) 18,239	Central and Departmental Support Recharge Income Net	52,120 (221,890) 0	(247,780) 90	(249,110) 120	(255,440) 130	(258,140) 130	(260,760) 140	
50,887 216,298) 18,239	Central and Departmental Support Recharge Income	52,120 (221,890)	(247,780)	(249,110)	(255,440)	(258,140)	(260,760)	
50,887 216,298) 18,239 615,232	Central and Departmental Support Recharge Income Net	52,120 (221,890) 0 1,000,430	(247,780) 90 982,190	(249,110) 120 860,990	(255,440) 130 872,020	(258,140) 130 883,280	(260,760) 140 929,210	940,
50,887 216,298) 18,239 615,232 015/16	Central and Departmental Support Recharge Income Net	52,120 (221,890) 0	(247,780) 90 982,190	(249,110) 120	(255,440) 130	(258,140) 130	(260,760) 140	940 , 2021/2
50,887 216,298) 18,239 615,232 015/16	Central and Departmental Support Recharge Income Net	52,120 (221,890) 0 1,000,430 2016, Original £	(247,780) 90 982,190 /17 Probable £	(249,110) 120 860,990 2017/18	(255,440) 130 872,020 2018/19	(258,140) 130 883,280 2019/20	(260,760) 140 929,210 2020/21	940, 2021/2
50,887 216,298) 18,239 615,232 015/16 Actual	Central and Departmental Support Recharge Income Net	52,120 (221,890) 0 1,000,430 2016 Original £ PROGRAMME AI	(247,780) 90 982,190 /17 Probable £ REA	(249,110) 120 860,990 2017/18 Original	(255,440) 130 872,020 2018/19	(258,140) 130 883,280 2019/20	(260,760) 140 929,210 2020/21	940, 2021/2 Origina
50,887 216,298) 18,239 5 15,232 015/16 .ctual	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL	52,120 (221,890) 0 1,000,430 2016, Original £	(247,780) 90 982,190 /17 Probable £ REA	(249,110) 120 860,990 2017/18 Original	(255,440) 130 872,020 2018/19	(258,140) 130 883,280 2019/20	(260,760) 140 929,210 2020/21	940, 2021/2 Origin
50,887 216,298) 18,239 615,232 015/16 Actual £	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493	52,120 (221,890) 0 1,000,430 2016 Original £ PROGRAMME AI INNOVATION CENT	(247,780) 90 982,190 /17 Probable £ REA TRES	(249,110) 120 860,990 2017/18 Original £	(255,440) 130 872,020 2018/19 Original £	(258,140) 130 883,280 2019/20 Original £	(260,760) 140 929,210 2020/21 Original £	940, 2021/2 Origina £
50,887 216,298) 18,239 615,232 015/16 .ctual £ (51,137)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income	52,120 (221,890) 0 1,000,430 2016, Original £ <u>PROGRAMME AI</u> INNOVATION CEN (24,440)	(247,780) 90 982,190 /17 Probable £ REA TRES (45,130)	(249,110) 120 860,990 2017/18 Original £ (44,670)	(255,440) 130 872,020 2018/19 Original £ (49,180)	(258,140) 130 883,280 2019/20 Original £ (54,060)	(260,760) 140 929,210 2020/21 Original £ (58,850)	940, 2021/2 Origina £ (63,7
50,887 216,298) 18,239 6 15,232 015/16 .ctual £ (51,137) (51,137)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income	52,120 (221,890) 0 1,000,430 2016 Original £ PROGRAMME AI INNOVATION CENT	(247,780) 90 982,190 /17 Probable £ REA TRES	(249,110) 120 860,990 2017/18 Original £	(255,440) 130 872,020 2018/19 Original £	(258,140) 130 883,280 2019/20 Original £	(260,760) 140 929,210 2020/21 Original £	940, 2021/2 Origin £ (63,7
50,887 216,298) 18,239 5 15,232 15/16 ctual £ (51,137) (51,137)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL	52,120 (221,890) 0 1,000,430 2016 Original £ <u>PROGRAMME AI</u> INNOVATION CEN (24,440) (24,440)	(247,780) 90 982,190 /17 Probable £ REA TRES (45,130) (45,130)	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670)	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180)	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060)	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850)	940, 2021/2 Origin £ (63,7 (63,7 26,5
50,887 216,298) 18,239 615,232 015/16 (51,137) (51,137) 127,010	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income Net Controllable Asset Charges Net	52,120 (221,890) 0 1,000,430 2016, Original £ <u>PROGRAMME AI</u> <u>INNOVATION CEN</u> (24,440) (24,440) 21,030	(247,780) 90 982,190 /17 Probable £ REA TRES (45,130) (45,130) 20,560	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570	940, 2021/2 Origin £ (63, (63, 26,
50,887 216,298) 18,239 615,232 015/16 (ctual £ (51,137) (51,137) 127,010 75,873	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income Net Controllable Asset Charges Net Dunston Innovation Centre - Cost Centres 0078/0079	52,120 (221,890) 0 1,000,430 2016 Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) 21,030 (3,410)	(247,780) 90 982,190 /17 Probable £ REA TRES (45,130) (45,130) 20,560 (24,570)	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100)	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (22,610)	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490)	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280)	940, 2021/2 Origin £ (63,7 (63,7 26,5 (37,2
50,887 216,298) 18,239 615,232 015/16 (ctual £ (51,137) (51,137) 127,010 75,873 65,382	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income Net Controllable Asset Charges Net Dunston Innovation Centre - Cost Centres 0078/0079 Employee Expenses	52,120 (221,890) 0 1,000,430 2016, Original £ <u>PROGRAMME AI</u> <u>INNOVATION CEN</u> (24,440) (24,440) 21,030 (3,410) 70,030	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (24,570) 65,280	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) 65,970	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (22,610) 66,510	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710	940, 2021/2 Origin £ (63,7 (63,7 26,5 (37,2 68,3
50,887 216,298) 18,239 615,232 615,232 (51,137) (51,137) (51,137) 127,010 75,873 65,382 127,715	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income Net Controllable Asset Charges Net Dunston Innovation Centre - Cost Centres 0078/0079 Employee Expenses Premises Related Expenses	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI INNOVATION CENT (24,440) (24,440) 21,030 (3,410) 70,030 123,590	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (24,570) 65,280 132,860	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) 65,970 128,080	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (22,610) 66,510 129,630	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070 131,260	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920	940, 2021/2 Origina £ (63,7 (63,7 26,5 (37,2 68,3 134,6
50,887 216,298) 18,239 615,232 615,232 015/16 (ctual £ (51,137) (51,137) (51,137) 127,010 75,873 65,382 127,715 193	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Net Dunston Innovation Centre - Cost Centres 0078/0079 Employee Expenses Premises Related Expenses Transport Related Expenses	52,120 (221,890) 0 1,000,430 2016, Original £ <u>PROGRAMME AI</u> <u>INNOVATION CEN</u> (24,440) (24,440) 21,030 (3,410) 70,030	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (24,570) 65,280 132,860 230	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) 65,970 128,080 230	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (22,610) 66,510 129,630 230	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920 230	940, 2021/2 Origina £ (63,7 (63,7 26,5 (37,2 68,3 134,6
50,887 216,298) 18,239 615,232 015/16 (ctual £ (51,137) (51,137) (51,137) 127,010 75,873 65,382 127,715	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income Net Controllable Asset Charges Net Dunston Innovation Centre - Cost Centres 0078/0079 Employee Expenses Premises Related Expenses	52,120 (221,890) 0 1,000,430 2016, Original £ <u>PROGRAMME AI</u> <u>PROGRAMME AI</u> (24,440) (24,440) (24,440) 21,030 (3,410) 70,030 123,590 230	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (24,570) 65,280 132,860	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) 65,970 128,080	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (22,610) 66,510 129,630	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070 131,260 230	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920	940, 2021/2 Origina £ (63,7 (63,7 26,5 (37,2 68,3 134,6 2 93,3
50,887 216,298) 18,239 615,232 615,232 015/16 Actual £ (51,137) (51,137) (51,137) 127,010 75,873 65,382 127,715 193 58,946	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Net Dunston Innovation Centre - Cost Centres 0078/0079 Employee Expenses Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) (24,440) 21,030 (3,410) 70,030 123,590 230 93,320	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (24,570) 65,280 132,860 230 87,320	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) 65,970 128,080 230 93,320	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (22,610) 66,510 129,630 230 93,320	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070 131,260 230 93,320	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920 230 93,320	940, 2021/2 Origina £ (63,7 (63,7 26,5 (37,2 68,3 134,6 2 93,3 72,6
50,887 216,298) 18,239 615,232 615,232 015/16 Actual £ (51,137) (51,137) (51,137) 127,010 75,873 65,382 127,715 193 58,946 63,895 417,865) 25,232	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income Net Controllable Asset Charges Net Dunston Innovation Centre - Cost Centres 0078/0079 Employee Expenses Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers	52,120 (221,890) 0 1,000,430 2016 Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) 21,030 (24,440) 21,030 (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (24,570) 65,280 132,860 230 87,320 65,680 (449,580) 25,320	(249,110) 120 860,990 2017/18 Original £ (44,670) 26,570 (18,100) 65,970 128,080 230 93,320 65,480 (449,920) 25,320	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (49,180) 230 93,320 65,370 (450,440) 25,320	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070 131,260 230 93,320 65,360 (450,980) 25,320	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920 230 93,320 72,740 (451,530) 0	940, 2021/2 Origin £ (63,7 (63,7 26,5 (37,2 68,3 134,6 2 93,3 72,6 (452,7)
50,887 216,298) 18,239 615,232 615,232 (51,137) (53,873) (53,882 1 27,715 1 93 5 8,946 6 3,895 4 17,865) 2 5,232 (76,502)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income Net Controllable Asset Charges Net Dunston Innovation Centre - Cost Centres 0078/0079 Employee Expenses Premises Related Expenses Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI 1NNOVATION CEN (24,440) (24,440) (24,440) (24,440) 21,030 (3,410) (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320 (63,250)	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (44,570) 87,320 65,680 (449,580) 25,320 (72,890)	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) 65,970 128,080 230 93,320 65,480 (449,920) 25,320 (71,520)	(255,440) 130 872,020 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) (40,040)	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070 131,260 230 93,320 65,360 (450,980) 25,320 (68,420)	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920 230 93,320 72,740 (451,530) 0 (84,610)	940, 2021/2 Origina £ (63,7 (63,7 26,5 (37,2 68,3 134,6 2 93,3 72,6 (452,1 (82,9
50,887 216,298) 18,239 615,232 615,232 (51,137) (52,382) (127,715) (138,946) (53,895) (417,865) (25,232) (76,502) (14,855)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Tapton Park Innovation Centre - Cost Centre 0493 Income Net Controllable Asset Charges Net Dunston Innovation Centre - Cost Centres 0078/0079 Employee Expenses Premises Related Expenses Premises Related Expenses Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support	52,120 (221,890) 0 1,000,430 2016 Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) (24,440) 21,030 (24,440) 21,030 (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320 (63,250) 14,400	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (24,570) (24,570) (23,00) (23,00) (449,580) 25,320 (72,890) 13,970	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) (18,100) (18,100) (18,100) (128,080 230 93,320 65,480 (449,920) 25,320 (71,520) 14,510	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) 26,570 (40,180) 230 93,320 65,370 (450,440) 25,320 (70,060) 14,600	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070 131,260 230 93,320 65,360 (450,980) 25,320 (68,420) 14,350	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920 230 93,320 72,740 (451,530) 0 (84,610) 14,400	940, 2021/2 Origin £ (63,7 (63,7 26,8 (37,2 68,3 134,6 2 93,3 72,6 (452,7 (82,9 14,
50,887 216,298) 18,239 615,232 615,232 (51,137) (52,382 (127,715) (193) (53,895) (417,865) (25,232) (76,502) (14,855) (95,127)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Total Development Management & Control Second Se	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) (24,440) 21,030 (3,410) (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320 (63,250) 14,400 27,950	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (44,570) 132,860 230 87,320 65,680 (449,580) 25,320 (72,890) 13,970 22,490	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) (18,100) (18,100) (18,100) (18,100) 25,320 (5,480 (449,920) 25,320 (71,520) 14,510 26,490	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (49,180) 26,570 (22,610) (22,610) (230 93,320 65,370 (450,440) 25,320 (70,060) 14,600 26,490	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070 131,260 230 93,320 65,360 (450,980) 25,320 (68,420) 14,350 26,490	(260,760) 140 929,210 2020/21 Original £ (58,850) 26,570 (32,280) 67,710 132,920 230 93,320 72,740 (451,530) 0 (84,610) 14,400 26,490	940 2021/2 Origin £ (63, (63, (63, 26, (37,2) (37,2) (82,3) (452, (452, 14, 26, 15, 15, 15, 15, 15, 15, 15, 15
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50,887 216,298) 18,239 615,232 615,232 (51,137) (53,873 (53,882 (7,715 (93,895 (17,865) (25,232 (76,502) (14,855 (95,127)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Net Controllable Central and Departmental Support Asset Charges Net	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) (24,440) 21,030 (3,410) (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320 (63,250) 14,400 27,950	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (44,570) 132,860 230 87,320 65,680 (449,580) 25,320 (72,890) 13,970 22,490	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) (18,100) (18,100) (18,100) (18,100) 25,320 (5,480 (449,920) 25,320 (71,520) 14,510 26,490	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (49,180) 26,570 (22,610) (22,610) (230 93,320 65,370 (450,440) 25,320 (70,060) 14,600 26,490	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 26,570 (27,490) 26,570 (31,260 230 93,320 65,360 (450,980) 25,320 (68,420) 14,350 26,490	(260,760) 140 929,210 2020/21 Original £ (58,850) 26,570 (32,280) 67,710 132,920 230 93,320 72,740 (451,530) 0 (84,610) 14,400 26,490	940, 2021/2 Origin £ (63,7 (63,7 26,8 (37,2 (37,2 (37,2 (452,7 (452,7 (82,9 14, 26,8 (452,7) (82,9 14, 26,8 (14, 26,8 (14, 26,8) (14, 26,8) (14, 26,8) (14, 26,8) (14, 26,8) (14, 26,8) (14, 26,8) (14, 26,8) (14, 14, 26,8) (14, 14, 14, 26,8) (14, 14, 14, 14, 14, 14, 14, 14,
50,887 216,298) 18,239 615,232 615,232 (51,137) (53,882 1 27,715 1 93 5 8,946 6 3,895 4 17,865) 2 5,232 (76,502) 1 4,855 9 5,127 33,480	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Net Holywell Cross Innovation Centre - Cost Centre 0072	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI INNOVATION CENT (24,440) (24,440) 21,030 (24,440) 21,030 (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320 (63,250) 14,400 27,950 (20,900)	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (24,570) 132,860 230 87,320 65,680 (449,580) 25,320 (72,890) 13,970 22,490 (36,430)	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) (18,100) (18,100) (18,100) (18,100) 26,570 (18,100) 26,570 (128,080 230 93,320 65,480 (449,920) 25,320 (71,520) 14,510 26,490 (30,520)	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (49,180) 26,570 (22,610) (22,610) 129,630 230 93,320 65,370 (450,440) 25,320 (70,060) 14,600 26,490 (28,970)	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 26,570 (27,490) 26,570 (450,980) 25,320 (68,420) 14,350 26,490 (27,580)	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920 230 93,320 72,740 (451,530) 0 (451,530) 0 (84,610) 14,400 26,490 (43,720)	940, 2021/2 Origin £ (63,7 (63,7 26,5 (37,2 (37,2 (37,2 (37,2 (452,7 (452,7 (452,7 (82,9 14, 26, (41,5)
50,887 216,298) 18,239 615,232 615,232 (51,137) (53,873) (53,882 (127,715 (193) (58,946 (3,895 (17,865) (25,232) (76,502) (14,855 (95,127)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Net Controllable Central and Departmental Support Asset Charges Net	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) (24,440) 21,030 (3,410) (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320 (63,250) 14,400 27,950	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (44,570) 132,860 230 87,320 65,680 (449,580) 25,320 (72,890) 13,970 22,490	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) (18,100) (18,100) (18,100) (18,100) 25,320 (5,480 (449,920) 25,320 (71,520) 14,510 26,490	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (49,180) 26,570 (22,610) (22,610) (230 93,320 65,370 (450,440) 25,320 (70,060) 14,600 26,490	(258,140) 130 883,280 2019/20 Original £ (54,060) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) (27,000)	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) (32,280) 67,710 132,920 230 93,320 72,740 (451,530) 0 (84,610) 14,400 26,490 (43,720) (54,000)	940, 2021/2 Origin £ (63,7 (63,7 26,5 (37,2 68,3 134,6 2 93,3 72,6 (452,7 (452,7 (452,7 (452,7) (54,0) (54,
50,887 216,298) 18,239 615,232 615,232 (51,137) (53,873 (53,882 (76,502) (76,502) (76,502) (76,502) (76,502) (76,3480 (53,3480 (53,	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Income Net Controllable Central and Departmental Support Asset Charges Net Holywell Cross Innovation Centre - Cost Centre 0072 Income	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) (24,440) 21,030 (3,410) 70,030 (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320 (63,250) 14,400 27,950 (20,900)	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (24,570) (24,570) (24,570) (24,570) (24,570) (24,570) (24,570) (24,570) (24,570) (24,570) (24,570) (24,570) (24,570) (24,570) (35,430) (36,430) 0	(249,110) 120 860,990 2017/18 Original £ (44,670) 26,570 (18,100) 26,570 (18,100) 26,570 (18,100) 26,570 (18,100) 26,570 (18,100) 26,5480 (449,920) 25,320 (71,520) 14,510 26,490 (30,520)	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (22,610) (22,610) (22,610) (22,610) (22,610) (23,0 93,320 65,370 (450,440) 25,320 (70,060) 14,600 26,490 (28,970) 0	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 26,570 (27,490) 26,570 (450,980) 25,320 (68,420) 14,350 26,490 (27,580)	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920 230 93,320 72,740 (451,530) 0 (451,530) 0 (84,610) 14,400 26,490 (43,720)	940, 2021/2 Origina £ (63,7 (63,7 26,5 (37,2 68,3 134,6 2 93,3 72,6 (452,1 (452,1 (452,1 (452,1 (452,1 (452,1 (452,1 (452,1) (452,1 (452,1) (452,1 (452,1) (452,1) (452,1) (54,0 (54,0) (54,0)
50,887 216,298) 18,239 615,232 615,232 (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (51,137) (55,382 (127,715) (133,480) (14,855) (95,127) (33,480) (0) (14,855) (0) (14,855) (0) (14,855) (0) (14,855) (0) (14,855) (0) (14,855) (0) (14,855) (0) (14,855) (0) (14,855) (0) (14,855) (0) (15,123) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133) (15,133)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Net Controllable Net Developmental Support Asset Charges Net Holywell Cross Innovation Centre - Cost Centre 0072 Income Net Controllable	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) (24,440) 21,030 (3,410) 70,030 (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320 (63,250) 14,400 27,950 (20,900)	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (45,130) 20,560 (24,570) 65,280 132,860 230 87,320 65,680 (449,580) 25,320 (72,890) 13,970 25,320 (72,890) 13,970 22,490 (36,430) 0 0	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) (18,100) (18,100) (18,100) (18,100) 25,320 (5,480 (449,920) 25,320 (71,520) 14,510 26,490 (30,520) (30,520)	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (22,610) (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (49,180) 26,570 (22,610) 129,630 230 93,320 65,370 (450,440) 25,320 (70,060) 14,600 26,490 (28,970) 0 0	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 67,070 131,260 230 93,320 65,360 (450,980) 25,320 (68,420) 14,350 26,490 (27,580) (27,000) (27,000)	(260,760) 140 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) 67,710 132,920 230 93,320 72,740 (451,530) 0 (451,530) 0 (451,530) 0 (451,530) 0 (451,530) 0 (451,530) 0 (54,000) (54,000) (54,000)	1 940, 2021/2 Origina £ (63,7 (63,7 26,5 (37,2 68,3 134,6 2 93,3 72,6 (452,1 (37,2 93,3 72,6 (452,1 (452,1 (452,1 (452,1) (82,9 14,4 26,4 (41,9 (54,0) (54,0
50,887 216,298) 18,239 615,232 615,232 (51,137) (53,873 (53,882 (76,502) (76,502) (14,855 (95,127) (33,480 (0) (0) (0)	Central and Departmental Support Recharge Income Net TOTAL DEVELOPMENT MANAGEMENT & CONTROL TOTAL DEVELOPMENT MANAGEMENT & CONTROL Net Controllable Central and Departmental Support Asset Charges Net Holywell Cross Innovation Centre - Cost Centre 0072 Income Net Controllable Asset Charges	52,120 (221,890) 0 1,000,430 2016, Original £ PROGRAMME AI INNOVATION CEN (24,440) (24,440) (24,440) 21,030 (3,410) 70,030 123,590 230 93,320 60,890 (436,630) 25,320 (63,250) 14,400 27,950 (20,900) 0	(247,780) 90 982,190 /17 Probable £ (45,130) (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (45,130) 20,560 (24,570) (24,570) (24,570) (24,570) (24,570) (36,430) 0 0 0 0	(249,110) 120 860,990 2017/18 Original £ (44,670) (44,670) 26,570 (18,100) (18,100) (18,100) (18,100) (18,100) 26,570 (18,100) (18,100) 26,5480 (449,920) 25,320 (71,520) (71,520) 14,510 26,490 (30,520) 0 0 0	(255,440) 130 872,020 2018/19 Original £ (49,180) (49,180) 26,570 (22,610) (22,610) (22,610) (22,610) (22,610) (230 93,320 65,370 (450,440) 25,320 (70,060) 14,600 26,490 (28,970) 0 0	(258,140) 130 883,280 2019/20 Original £ (54,060) (54,060) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) 26,570 (27,490) (27,000) (27,000) (27,000) 0	(260,760) 140 929,210 929,210 2020/21 Original £ (58,850) (58,850) 26,570 (32,280) (3	940, 2021/2 Origina £ (63,7 (63,7 26,5 (37,2 68,3 134,6 2 93,3 72,6 (452,1 (452,1 (452,1 (452,1 (452,1 (452,1 (452,1 (452,1 (452,1 (452,1) (452,1 (452,1) (452,1 (452,1) (452,1) (54,0 88,5

DEPUTY LEADER & CABINET MEMBER FOR PLANNING BUDGETS 2016/17,2017/18,2018/19,2019/20,2020/21,2021/22

2015/16		2016	6/17	2017/18	2018/19	2019/20	2020/21	2021/22
Actual		Original	Probable	Original	Original	Original	Original	Original
£		£	£	£	£	£	£	£
		OGRAMME A						
	Accounting Services - Cost Centres 0400/0409/0412							
495,319	Employee Expenses	467,730	466,130	484,910	489,310	493,790	498,330	502,92
473	Transport Related Expenses	700	700	700	700	700	700	70
122,924	Supplies and Services	120,470	111,570	111,120	111,670	112,230	112,790	113,36
618,716	Net Controllable	588,900	578,400	596,730	601,680	606,720	611,820	616,98
78,106 (608,660)	Central and Departmental Support	95,000 (681,000)	92,240 (617,170)	93,410 (643,370)	94,310 (640,610)	95,040 (655,580)	96,020 (661,720)	97,15 (667,56
<u>(008,000)</u> 88,162	Recharge Income Net	(681,990) 1,910	(617,170) 53,470	46,770	(649,610) 46,380	(, , ,	(661,720) 46,120	<u> (867,58</u> 46,5
00,102		1,010				,	,	,.
	Insurance - Cost Centre 0411							
25,102	Employee Expenses	25,010	24,080	24,320	24,560	24,810	25,060	25,31
0	Transport Related Expenses	100	100	100	100	100	100	10
57 77,880	Supplies and Services Inter Committee Transfers	1,940 0	1,940 0	1,940 0	1,940 0	1,940 0	1,940 0	1,94
103,039	Net Controllable	27,050	26,120	26,360	26,600	26,850	27,100	27,35
22,066	Central and Departmental Support	23,870	22,680	26,450	26,730	26,940	27,200	27,46
(50,250)	Recharge Income	(50,250)	(50,250)	(50,250)	(50,250)	(50,250)	(50,250)	(50,25
74,855	Net	670	(1,450)	2,560	3,080	3,540	4,050	4,5
244 226	Corporate Financial Expenses & Pensions Backfunding - Cost Centre 0410	1 216 720	1 460 220	1 207 250	1 207 250	1 207 250	1 207 250	1 207 25
244,336 838	Employee Expenses Supplies and Services	1,216,720 0	1,460,320 0	1,207,250 0	1,207,250 0	1,207,250 0	1,207,250 0	1,207,25
030 (119,228)		(61,730)	(83,450)	(60,010)	(60,010)	(60,010)	(60,010)	(60,01
125,946	Net Controllable	1,154,990	1,376,870	1,147,240	1,147,240		1,147,240	1,147,24
455,870	Central and Departmental Support	0	0	0	0	0	0	
581,816	Net	1,154,990	1,376,870	1,147,240	1,147,240	1,147,240	1,147,240	1,147,2
	Transport Poncione - Cost Contro 0472							
23,050	Transport Pensions - Cost Centre 0472 Employee Expenses	22,870	22,870	22,700	22,510	22,330	22,130	22,13
23,050	Net Controllable	22,870	22,870	22,700	22,510	22,330	22,130	22,13
0	Central and Departmental Support	,	,	,	,			,
23,050	Net	22,870	22,870	22,700	22,510	22,330	22,130	22,1
		4 4 9 9 4 4 9	4 454 300	1 0 1 0 0 7 0	4 0 4 0 0 4 0		4 0 4 0 5 4 0	4 000 50
		1,180,440	1,451,760	1,219,270	1,219,210	1,219,290	1,219,540	1,220,50
767,883	TOTAL FINANCIAL SERVICES	1,100,110						
767,883 2015/16	TOTAL FINANCIAL SERVICES	2016	6/17	2017/18	2018/19	2019/20	2020/21	2021/22
	TOTAL FINANCIAL SERVICES		6/17 Probable	2017/18 Original	2018/19 Original	2019/20 Original	2020/21 Original	2021/22 Original
2015/16	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres	2016 Original £ COGRAMME A SERVICES (A	Probable £ AREA ASSET MANA	Original £ GEMENT)	Original £	Original £		
2015/16 Actual £ 450,044	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses	2016 Original £ COGRAMME A SERVICES (A	Probable £ AREA ASSET MANA	Original £ GEMENT)	Original £	Original £		Original £
2015/16 Actual £ 450,044 100	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses	2016 Original £ COGRAMME A SERVICES (A 065/0070/0071 470,170 0	Probable £ AREA ASSET MANA ASSET MANA 445,640 0	Original £ <u>GEMENT)</u> 077/0080/0081/(444,490 0	Original £ 0082/0083/00 448,250 0	Original £ 84/0086 452,200 0	Original £ 456,160 0	Original £ 460,21
2015/16 Actual £ 450,044 100 52,454	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services	2016 Original £ COGRAMME A SERVICES (A 065/0070/0074 470,170 0 44,740	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 44,240	Original £ GEMENT) 077/0080/0081// 444,490 0 44,590	Original £ 0082/0083/00 448,250 0 45,120	Original £ 84/0086 452,200 0 45,670	Original £ 456,160 0 46,240	Original £ 460,21 46,82
2015/16 Actual £ 450,044 100 52,454 135,857	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services	2016 Original £ COGRAMME A SERVICES (A 065/0070/0071 470,170 0 44,740 136,870	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150	Original £ <u>GEMENT)</u> 077/0080/0081/0 444,490 0 444,590 144,950	Original £ 0082/0083/00 448,250 0 45,120 145,180	Original £ 84/0086 452,200 0 45,670 145,370	Original £ 456,160 0 46,240 145,520	Original £ 460,21 46,82 145,72
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377)	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income	2016 Original £ COGRAMME A SERVICES (A 065/0070/0074 470,170 0 44,740	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 44,240	Original £ GEMENT) 077/0080/0081// 444,490 0 444,590	Original £ 0082/0083/00 448,250 0 45,120	Original £ 84/0086 452,200 0 45,670 145,370	Original £ 456,160 0 46,240 145,520	Original £ 460,21 46,82 145,72
2015/16 Actual £ 450,044 100 52,454 135,857	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers	2016 Original £ COGRAMME A SERVICES (A 065/0070/0071 470,170 0 44,740 136,870 (2,262,660)	Probable £ AREA ASSET MANA 445,640 0 44,240 142,150 (2,341,100)	Original £ <u>GEMENT)</u> 077/0080/0081/0 444,490 0 444,590 144,950	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0	Original £ 456,160 0 46,240 145,520 (2,371,510)	Original £ 460,21 46,82 145,72 (2,373,60
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support	2016 Original £ COGRAMME A SERVICES (A 0 0 470,170 0 44,740 136,870 (2,262,660) 0	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0	Original £ <u>GEMENT)</u> 077/0080/0081/(444,490 0 44,590 144,950 (2,365,380) 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0	Original £ 456,160 0 46,240 145,520 (2,371,510) 0	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges	2016 Original £ COGRAMME A SERVICES (A 065/0070/007 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0	Original £ GEMENT) 077/0080/0081// 444,490 0 44,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges	2016 Original £ COGRAMME A SERVICES (A 065/0070/007 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0	Probable £ AREA SSET MANA 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070)	Original £ GEMENT) 077/0080/0081// 444,490 0 44,590 144,950 (2,365,380) 0 (1,731,350)	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590)	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net	2016 Original £ COGRAMME A SERVICES (A 065/0070/007 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0	Original £ GEMENT) 077/0080/0081// 444,490 0 44,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges	2016 Original £ COGRAMME A SERVICES (A 065/0070/007 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0	Original £ GEMENT) 077/0080/0081// 444,490 0 44,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 47,012 58,329	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services	2016 Original £ COGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) 49,650 10,000	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,647,280) 49,700 10,000	Original £ <u>GEMENT)</u> 077/0080/0081// 444,490 0 44,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) 49,720 7,500	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500	Origina £ 460,24 46,82 145,72 (2,373,60 (1,720,88 67,18 (1,653,67 49,86 7,50
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 47,012 58,329 296,530	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services	2016 Original £ COGRAMME A SERVICES (A D65/0070/007 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) 49,650 10,000 301,230	Probable £ AREA SSET MANA SSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,647,280) 49,700 10,000 299,970	Original £ <u>GEMENT)</u> 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) 49,720 7,500 302,780	Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500 306,320	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500 310,000	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690	Origina £ 460,21 46,82 145,72 (2,373,60 (1,720,88 67,18 (1,653,67 (1,653,67 49,86 7,50 317,37
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582)	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income	2016 Original £ COGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) 49,650 10,000 301,230 (86,210)	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,647,280) 49,700 10,000	Original £ <u>GEMENT)</u> <u>077/0080/0081/(</u> 444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) 49,720 7,500 302,780 (79,500)	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582) (18)	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers	2016 Original £ COGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) 49,650 10,000 301,230 (86,210) 0	Probable £ AREA SSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,647,280) 49,700 10,000 299,970 (187,500) 0	Original £ <u>GEMENT)</u> 077/0080/0081/(444,490 0 44,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) 49,720 7,500 302,780 (79,500) 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500 306,320 (79,500) 0	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500 310,000 (79,500) 0	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582) (18) 286,271	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Income Inter Committee Transfers Net Income Income Income Inter Committee Transfers Net Income Income Inter Committee Transfers Net Income Income Income Income <tr< td=""><td>2016 Original £ COGRAMME A SERVICES (A D65/0070/0074 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) 49,650 10,000 301,230 (86,210) 0 274,670</td><td>Probable £ AREA SSET MANA SSET MANA 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) (1,709,070) (1,709,070) (1,709,070) 0 (1,770,000) 299,970 (1,87,500) 0 0 (1,72,170)</td><td>Original £ GEMENT) 077/0080/0081// 444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) 49,720 7,500 302,780 (79,500) 0 280,500</td><td>Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500 306,320 (79,500) 0 284,070</td><td>Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790</td><td>Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510</td><td>Origina £ 460,2⁻⁴ 46,82 145,72 (2,373,60 (1,720,8 67,18 (1,653,67 (1,653,67 (1,653,67 (79,50 317,37 (79,50 295,23</td></tr<>	2016 Original £ COGRAMME A SERVICES (A D65/0070/0074 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) 49,650 10,000 301,230 (86,210) 0 274,670	Probable £ AREA SSET MANA SSET MANA 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) (1,709,070) (1,709,070) (1,709,070) 0 (1,770,000) 299,970 (1,87,500) 0 0 (1,72,170)	Original £ GEMENT) 077/0080/0081// 444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) 49,720 7,500 302,780 (79,500) 0 280,500	Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500 306,320 (79,500) 0 284,070	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510	Origina £ 460,2 ⁻⁴ 46,82 145,72 (2,373,60 (1,720,8 67,18 (1,653,67 (1,653,67 (1,653,67 (79,50 317,37 (79,50 295,23
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582) (18)	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres O029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Transport Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support	2016 Original £ COGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) 49,650 10,000 301,230 (86,210) 0	Probable £ AREA SSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,647,280) 49,700 10,000 299,970 (187,500) 0	Original £ <u>GEMENT)</u> 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) 49,720 7,500 302,780 (79,500) 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500 306,320 (79,500) 0	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790 223,770	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0	Origina £ 460,24 46,82 145,72 (2,373,60 (1,720,88 67,18 (1,653,67 (1,653,67 (1,653,67 (79,50) 295,23 (79,50) 228,48
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (551,924) 47,012 58,329 296,530 (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0033/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Supplies and Services Supplies and Services Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges	2016 Original £ COGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,610,880) 0 (1,552,160) 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,610,000 0 (1,610,000 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,610,0000 0 (1,610,0000 0 (1,610,00000 0 (1,610,000000000000000000000000000000000	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,647,280) 0 (187,500) 0 172,170 198,150 (448,560) 0	Original £ <u>GEMENT</u>) <u>077/0080/0081/(</u> 444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 (1,666,990) 0 (1,666,990) 0 280,500 218,710 (469,710) 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500 306,320 (79,500) 0 284,070 221,630 (475,540) 0	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790 223,770 (480,780) 0	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0	Origina £ 460,24 46,82 145,72 (2,373,60 (1,720,88 67,18 (1,653,67 (1,653,67 (1,653,67 (1,653,67 (79,50) 295,23 (79,50) 228,48 (491,68
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582) 296,530 (115,582) (18) 286,271 176,896 (453,564)	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0033/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Supplies and Services Supplies and Services Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges	2016 Original £ OGRAMME A SERVICES (A D65/0070/0074 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) 49,650 10,000 301,230 (86,210) 0 274,670 188,610 (446,720)	Probable £ AREA SSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,647,280) 0 (1,647,280) 0 10,000 299,970 (187,500) 0 172,170 198,150	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 (1,666,990) 0 280,500 218,710	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500 306,320 (79,500) 0 284,070 221,630	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790 223,770	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160	Origina £ 460,24 46,82 145,72 (2,373,60 (1,720,88 67,18 (1,653,67 (1,653,67 (1,653,67 (1,653,67 (79,50) 295,23 (79,50) 228,48 (491,68
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (551,924) (15,582) (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Central and Departmental Support Recharge Income Inter Committee Transfers Net Central and Departmental Support Recharge Income Asset Charges Net	2016 Original £ COGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) (1,552,160) 0 (1,556) 0 (1,556)	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 0 (1,709,070) 0 (1,709,070) 0 (1,647,280) 0 198,150 (448,560) 0 (78,240) 0	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 (1,666,990) 0 (1,666,990) 0 (1,666,990) 0 280,500 218,710 (469,710) 0 29,500	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,728,850) 65,110 0 (1,663,740) (1,663,740) 0 284,070 221,630 (475,540) 0 30,160	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) (1,660,450) 0 287,790 223,770 (480,780) 0 30,780	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (551,924) (15,582) (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0033/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Supplies and Services Supplies and Services Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges	2016 Original £ COGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,610,880) 0 (1,552,160) 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,610,000 0 (1,610,000 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,610,000 0 (1,552,160) 0 (1,610,0000 0 (1,610,0000 0 (1,610,00000 0 (1,610,000000000000000000000000000000000	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,647,280) 0 (187,500) 0 172,170 198,150 (448,560) 0	Original £ <u>GEMENT</u>) <u>077/0080/0081/(</u> 444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 (1,666,990) 0 (1,666,990) 0 280,500 218,710 (469,710) 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,728,850) 65,110 0 (1,663,740) (1,663,740) 0 284,070 221,630 (475,540) 0 30,160	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) (1,660,450) 0 287,790 223,770 (480,780) 0 30,780	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Central and Departmental Support Recharge Income Inter Committee Transfers Net Central and Departmental Support Recharge Income Asset Charges Net	2016 Original £ COGRAMME A SERVICES (A SERVICES (A 0 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) 0 274,670 188,610 (446,720) 0 16,560	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 0 (1,72,170 198,150 (448,560) 0 (1,725,520)	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) 49,720 7,500 302,780 (79,500) 0 280,500 218,710 (469,710) 0 29,500	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 65,110 0 (1,663,740) 0 284,070 221,630 (475,540) 0 30,160 (1,633,580)	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) (1,660,450) 0 287,790 223,770 (480,780) 0 30,780	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 66,450 0 (1,657,140) (1,657,140) 226,160 (79,500) 0 291,510 226,160 (486,230) 0 31,440	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04 (1,621,63
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) 60,850 875,654 (15,582) (115,582) (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963 127,039	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Central and Departmental Support Recharge Income Inter Committee Transfers Net Central and Departmental Support Recharge Income Asset Charges Net	2016 Original £ OGRAMME A SERVICES (A SERVICES (A 0 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160)	Probable £ AREA SSET MANA SSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 0 (1,72,170 198,150 (448,560) 0 (1,725,520) 5/17	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0	Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,728,850) 65,110 0 (1,663,740) 0 (1,663,740) 0 284,070 221,630 (475,540) 0 30,160 (1,633,580) 2018/19	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,726,190) 65,740 0 (1,660,450) 0 (1,660,450) 0 223,770 (480,780) 0 30,780 (1,629,670) 0 2019/20	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440 2020/21	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04 (1,621,63
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Central and Departmental Support Recharge Income Inter Committee Transfers Net Central and Departmental Support Recharge Income Asset Charges Net	2016 Original £ COGRAMME A SERVICES (A SERVICES (A 0 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) 0 274,670 188,610 (446,720) 0 16,560	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 0 (1,72,170 198,150 (448,560) 0 (1,725,520)	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) 49,720 7,500 302,780 (79,500) 0 280,500 218,710 (469,710) 0 29,500	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 65,110 0 (1,663,740) 0 284,070 221,630 (475,540) 0 30,160 (1,633,580)	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) (1,660,450) 0 287,790 223,770 (480,780) 0 30,780	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 66,450 0 (1,657,140) (1,657,140) 226,160 (79,500) 0 291,510 226,160 (486,230) 0 31,440	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) (115,582) (115,582) (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963 127,039	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0033/0033/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT)	2016 Original £ OGRAMME A SERVICES (A SERVICES (A 0 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 (1,552,160)	Probable £ AREA SSET MANA ASSET MANA ASSET MANA 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 0 (1,709,070) (1,709,070) (1,709,070) (1,709,070) (1,709,070) (1,709,070) 0 (1,709,070) 0 (1,709,070) 0 (1,709,070) 0 (1,709,070) 0 (1,709,070) 0 (1,709,070) 0 (1,709,070) 0 (1,72,5520) 0 (1,725,520) 0 (1,725,520)	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0	Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,728,850) 65,110 0 (1,663,740) 0 (1,663,740) 0 284,070 221,630 (475,540) 0 30,160 (1,633,580) 2018/19	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,726,190) 65,740 0 (1,660,450) 0 (1,660,450) 0 223,770 (480,780) 0 30,780 (1,629,670) 0 2019/20	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440 2020/21	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04 (1,621,63
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) (115,582) (115,582) (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963 127,039	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0033/0033/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT)	2016 Original £ OGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) 0 274,670 188,610 (86,210) 0 274,670 188,610 (446,720) 0 16,560 (1,535,600)	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 0 (1,72,170 198,150 (448,560) 0 (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520)	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 (1,666,990) 0 (1,666,990) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0 2017/18 Original £	Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,728,850) 65,110 0 (1,663,740) 0 (1,663,740) 0 284,070 221,630 (475,540) 0 30,160 (1,633,580) 2018/19	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,726,190) 65,740 0 (1,660,450) 0 (1,660,450) 0 223,770 (480,780) 0 30,780 (1,629,670) 0 2019/20	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440 2020/21	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04 (1,621,63
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) (115,582) (115,582) (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963 127,039	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) PR KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT)	2016 Original £ OGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) 0 274,670 188,610 (86,210) 0 274,670 188,610 (446,720) 0 16,560 (1,535,600)	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 0 (1,72,170 198,150 (448,560) 0 (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520)	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 (1,666,990) 0 (1,666,990) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0 2017/18 Original £	Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,728,850) 65,110 0 (1,663,740) 0 (1,663,740) 0 284,070 221,630 (475,540) 0 30,160 (1,633,580) 2018/19	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,726,190) 65,740 0 (1,660,450) 0 (1,660,450) 0 223,770 (480,780) 0 30,780 (1,629,670) 0 2019/20	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440 2020/21	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04 (1,621,63
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) (115,582) (115,582) (115,582) (115,582) (115,582) (18) 296,530 (115,582) (18) 20,564 (15) 2	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) ER KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) ER KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT)	2016 Original £ OGRAMME A SERVICES (A D65/0070/007 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 274,670 188,610 (446,720) 0 274,670 188,610 (446,720) 0 16,560 (1,535,600)	Probable £ AREA SSET MANA ASSET MANA (1/0073/0076/00 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,72,170 198,150 (448,560) 0 (448,560) 0 (1,725,520) (1,725,520) (1,725,520)	Original £ GEMENT) 077/0080/0081// 444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 280,500 218,710 (469,710) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0 29,500 1,637,490 0 2017/18 Original £	Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 65,110 0 (1,663,740) 0 284,070 221,630 (475,540) 0 221,630 (475,540) 0 30,160 (1,633,580) 2018/19 Original £	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) (1,660,450) 0 287,790 223,770 (480,780) 0 223,770 (480,780) 0 30,780 (1,629,670)	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440 226,160 (486,230) 0 31,440	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04 (1,621,63
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963 127,039 2015/16 Actual £	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) Fracilities Management - Cost Centres 0165/0447 Supplies and Services	2016 Original £ OGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) 0 274,670 188,610 (86,210) 0 274,670 188,610 (446,720) 0 16,560 (1,535,600)	Probable £ AREA ASSET MANA ASSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 0 (1,72,170 198,150 (448,560) 0 (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520) (1,725,520)	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 (1,666,990) 0 (1,666,990) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0 2017/18 Original £	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,728,850) 65,110 0 (1,663,740) 0 (1,663,740) 0 221,630 (475,540) 0 221,630 (475,540) 0 30,160 (1,633,580) 2018/19 Original £	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790 223,770 (480,780) 0 30,780 (1,629,670) 0 2019/20 Original £	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440 2020/21 Original £	Original £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 32,04 (1,621,63 2021/22 Original £
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) (115,582) (115,582) (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963 127,039	PR KIER PARTNERSHIP Industrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) ER KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) ER KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT)	2016 Original £ OGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) 49,650 10,000 301,230 (86,210) 0 274,670 188,610 (446,720) 0 274,670 188,610 (446,720) 0 16,560 (1,535,600)	Probable £ AREA SSET MANA ASSET MANA (1/0073/0076/00 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,647,280) 0 (1,647,280) 0 (1,725,520) 6/17 Probable £ AREA CILITIES MAII	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) 49,720 7,500 302,780 (79,500) 0 280,500 218,710 (469,710) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0 2017/18 Original £	Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 65,110 0 (1,663,740) 0 284,070 221,630 (475,540) 0 221,630 (475,540) 0 30,160 (1,633,580) 2018/19 Original £	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) (1,660,450) 0 287,790 223,770 (480,780) 0 223,770 (480,780) 0 30,780 (1,629,670)	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440 226,160 (486,230) 0 31,440	Origina £ 460,21 46,82 145,72 (2,373,60 (1,720,85 67,18 (1,653,67 (7,50 317,37 (79,50 295,23 228,49 (491,68 32,04 (1,621,63
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) (115,582) (115,582) (115,582) (115,582) (18) 296,530 (115,582) (18) 296,530 (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963 127,039	Endustrial Estates and Workshops - Cost Centres 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Transport Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Recharge Income Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) PR	2016 Original £ OGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) 0 (1,552,160) 0 (1,552,160) 0 274,670 188,610 (446,720) 0 274,670 188,610 (446,720) 0 16,560 (1,535,600) (1,535,600)	Probable £ AREA ASSET MANA ASSET MANA ASSET MANA (445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,647,280) 0 (1,647,280) 0 (187,500) 0 172,170 198,150 (187,500) 0 172,170 198,150 (448,560) 0 (1,725,520) (1,725,	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 (1,666,990) 0 280,500 218,710 (469,710) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0 2017/18 Original £ NTENANCE)	Original £ 0082/0083/003 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) (1,663,740) (1,663,740) 0 284,070 221,630 (475,540) 0 221,630 (475,540) 0 30,160 (1,633,580) 0 2018/19 Original £	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790 223,770 (480,780) 0 30,780 (1,629,670) 0 30,780 0 313,390	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440 2020/21 Original £	Origina £ 460,24 46,82 145,72 (2,373,60 (1,720,88 67,18 (1,653,67 (1,653,67 (79,50 295,23 (79,50 295,23 (79,50 228,48 (491,68 32,04 (491,68 32,04 (491,68 32,04 (1,621,63 320,83 320,83
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) (15,582) (115,582) (115,582) (115,582) (115,582) (115,582) (115,582) (115,582) (115,582) (115,582) (18) 286,271 176,896 (453,564) 769,360 778,963 127,039 2015/16 Actual £ 2015/16 Actual £	Endustrial Estates and Workshops - Cost Centres. 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Transport Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) Estates and Services Agency and Contracted Services Met Controllable Central and Departmental Support Record Contracted S	2016 Original £ OGRAMME A SERVICES (A SERVICES (A 0 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) (1,552,160) 0 (1,552,160) 0 274,670 188,610 (446,720) 0 274,670 188,610 (446,720) 0 16,560 (1,535,600) (0 2016 Coriginal £ OGRAMME A ERVICES (FA	Probable £ AREA SSET MANA ASSET MANA ASSET MANA (445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,725,520) (448,560) 0 (448,560) 0 (448,560) 0 (448,560) 0 (1,725,520) (1,	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 280,500 218,710 (469,710) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0 29,500 0 29,500 0 29,500 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 0 29,500 0 0 29,500 0 0 0 29,500 0 0 0 29,500 0 0 0 29,500 0 0 0 0 29,500 0 0 0 0 0 0 0 0 0 0 0 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 65,110 0 (1,663,740) 0 (1,663,740) 0 284,070 221,630 (475,540) 0 221,630 (475,540) 0 30,160 (475,540) 0 30,160 (309,670 309,670 77,620 (376,930)	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790 223,770 (480,780) 0 230,780 (480,780) 0 30,780 (1,629,670) 0 313,390 313,390 313,390	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 291,510 226,160 (486,230) 0 31,440 2020/21 Original £ 0 317,110 317,110 317,110	Origina £ 460,2 46,82 145,72 (2,373,60 (1,720,8 67,18 (1,653,67 (1,653,67 (79,50 295,2 228,48 (491,68 32,04 (491,68 32,04 (1,621,63 320,83 320,83 320,83 320,83
2015/16 Actual £ 450,044 100 52,454 135,857 (2,226,377) (506) (1,588,428) 60,850 875,654 (651,924) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582)(115,582) (115,582) (115,582)(115,582) (115,582)(115,582) (115,582)	Endustrial Estates and Workshops - Cost Centres. 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Transport Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) Estates and Services Agency and Contracted Services Met Controllable Central and Departmental Support Record Contracted S	2016 Original £ OGRAMME A SERVICES (A D65/0070/0071 470,170 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) 0 (1,552,160) 0 274,670 188,610 (86,210) 0 274,670 188,610 (446,720) 0 16,560 (1,535,600) (1,535,600) (1,535,600) 0 Criginal £ OGRAMME A ERVICES (FA	Probable £ AREA SSET MANA SSET MANA 445,640 0 445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,647,280) 0 (1,647,280) 0 (187,500) 0 172,170 198,150 (187,500) 0 172,170 198,150 (448,560) 0 (1,725,520) 5/17 Probable £ NREA CILITIES MAI 0 302,440 302,440 73,010	Original £ SEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 (1,666,990) 0 280,500 218,710 (469,710) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0 29,500 (1,637,490) 0 2017/18 Original £ NTENANCE)	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 49,750 7,500 306,320 (79,500) 0 284,070 221,630 (475,540) 0 30,160 (1,633,580) 2018/19 Original £ 0 309,670 309,670 77,620	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790 223,770 (480,780) 0 30,780 (1,629,670) 0 30,780 0 313,390 77,740	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 31,440 2020/21 Original £ 0 317,110 317,110 78,370	Origina £ 460,21 468,2 145,72 (2,373,60 (1,720,88 67,18 (1,653,67 49,86 7,50 317,37 (79,50 295,23 228,49 (491,68 320,83
2015/16 Actual £ 450,044 100 52,454 135,857 2,226,377) (506) 7,588,428) 60,850 875,654 (651,924) 47,012 58,329 296,530 (115,582)(115,582) (115,58	Endustrial Estates and Workshops - Cost Centres. 0029/0030/0031/0033/0034/0035/0037/0038/0039/0040/0041/0042/0061/0064/00 Premises Related Expenses Transport Related Expenses Transport Related Expenses Supplies and Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Estates - Cost Centres 0057/0058 Premises Related Expenses Supplies and Services Agency and Contracted Services Income Inter Committee Transfers Net Controllable Central and Departmental Support Asset Charges Net TOTAL KIER PARTNERSHIP SERVICES (ASSET MANAGEMENT) Estates and Services Agency and Contracted Services Met Controllable Central and Departmental Support Record Contracted S	2016 Original £ OGRAMME A SERVICES (A SERVICES (A 0 0 44,740 136,870 (2,262,660) 0 (1,610,880) 58,720 0 (1,552,160) (1,552,160) (1,552,160) (1,552,160) 0 (1,552,160) 0 274,670 188,610 (446,720) 0 274,670 188,610 (446,720) 0 16,560 (1,535,600) (0 2016 Coriginal £ OGRAMME A ERVICES (FA	Probable £ AREA SSET MANA ASSET MANA ASSET MANA (445,640 0 44,240 142,150 (2,341,100) 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,709,070) 61,790 0 (1,725,520) (448,560) 0 (448,560) 0 (448,560) 0 (448,560) 0 (1,725,520) (1,	Original £ GEMENT) 077/0080/0081/(444,490 0 444,590 144,950 (2,365,380) 0 (1,731,350) 64,360 0 (1,666,990) (1,666,990) (1,666,990) 0 280,500 218,710 (469,710) 0 280,500 218,710 (469,710) 0 29,500 (1,637,490) 0 29,500 0 29,500 0 29,500 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 29,500 0 0 0 29,500 0 0 29,500 0 0 0 29,500 0 0 0 29,500 0 0 0 29,500 0 0 0 0 29,500 0 0 0 0 0 0 0 0 0 0 0 0	Original £ 0082/0083/00 448,250 0 45,120 145,180 (2,367,400) 0 (1,728,850) 65,110 0 (1,663,740) 65,110 0 (1,663,740) 0 (1,663,740) 0 284,070 221,630 (475,540) 0 221,630 (475,540) 0 30,160 (475,540) 0 30,160 (309,670 309,670 77,620 (376,930)	Original £ 84/0086 452,200 0 45,670 145,370 (2,369,430) 0 (1,726,190) 65,740 0 (1,660,450) 49,790 7,500 310,000 (79,500) 0 287,790 223,770 (480,780) 0 230,780 (480,780) 0 30,780 0 313,390 313,390 77,740 (380,660)	Original £ 456,160 0 46,240 145,520 (2,371,510) 0 (1,723,590) 66,450 0 (1,657,140) 49,820 7,500 313,690 (79,500) 0 291,510 226,160 (486,230) 0 291,510 226,160 (486,230) 0 31,440 2020/21 Original £ 0 317,110 317,110 317,110	Origina £ 460,2 46,8 145,7 (2,373,6) (1,720,8 67,1 (2,373,6) (1,65

SUMMARY SUBJECTIVE ANALYSIS

2015/16		2010	6/17	2017/18	2018/19	2019/20	2020/21	2021/22
Actual		Original	Probable	Original	Original	Original	Original	Original
£		£	£	£	£	£	£	£
	Expenditure:							
1,602,122	Employee Expenses	2,641,090	2,880,410	2,666,620	2,689,990	2,706,500	2,721,540	2,736,990
664,707	Premises:	699,300	684,260	678,360	683,720	689,350	695,020	700,840
5,426	Transport Expenses	5,330	5,920	5,970	6,020	6,070	6,070	6,070
660,367	Supplies & Services	613,960	737,620	565,770	572,300	569,870	607,470	605,100
1,184,154	Agency and Contracts	1,191,910	1,198,270	1,219,990	1,221,960	1,233,220	1,251,810	1,262,970
(76,222)	Inter Committee Transfers	(36,410)	(70,070)	<mark>(34,690)</mark>	(34,690)	(34,690)	(60,010)	(60,010)
1,494,644	Central and Dept. Support	1,161,770	1,204,100	1,256,970	1,265,320	1,274,770	1,287,460	1,300,990
2,099,195	Asset Charges	382,710	399,500	157,410	157,410	157,410	245,930	245,930
7,634,393	Total Expenditure	6,659,660	7,040,010	<mark>6,516,400</mark>	6,562,030	6,602,500	6,755,290	6,798,880
	Income:							
(95,036)	Government & Other Grants	(195,000)	(205,170)	0	(4,000)	(4,000)	(4,000)	(4,000)
(356,645)	Other Income	(382,530)	(472,180)	(407,680)	(411,510)	(416,740)	(420,950)	(426,320)
(989)	Sales	(1,200)	(1,200)	<mark>(1,200)</mark>	(1,200)	(1,200)	(1,200)	(1,200)
(641,902)	Fees and Charges	(431,120)	(431,120)	(431,120)	(431,120)	(431,120)	(431,120)	(431,120)
(2,683,805)	Rents & Service Charges	(2,671,410)	(2,888,630)	(2,797,820)	(2,799,080)	(2,827,350)	(2,855,620)	(2,856,910)
	Recharges:							
(1,554,470)	General Fund	(1,686,420)	(1,676,270)	(1,748,800)	(1,770,200)	(1,785,690)	(1,807,690)	(1,823,630)
(207,789)	HRA	(189,700)	(231,170)	(239,970)	(240,780)	(243,140)	(245,800)	(248,340)
(453,478)	Other	(472,440)	(476,950)	<mark>(485,570)</mark>	(487,870)	(492,120)	(496,910)	(501,780)
(5,994,114)	Total Income	(6,029,820)	(6,382,690)	(6,112,160)	(6,145,760)	(6,201,360)	(6,263,290)	(6,293,300)
1,640,279	NET EXPENDITURE	629,840	657,320	404,240	416,270	401,140	492,000	505,580

DEPUTY LEADER & CABINET MEMBER FOR PLANNING

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Council Plan Underspend £210		
Employees general salaries - includes CMT restructure employee insurance	6,740	(900)
Controllable income government grant		(3,170)
Central Support revised allocations		(2,760)
Other minor variations (Net)		(120)
	6,740	(6,950)
Net Spend for Programme Area	<u>(21</u>	0)

DEPUTY LEADER & CABINET MEMBER FOR PLANNING

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Development Management and Control		
Underspend £18,240)		
Planning Services		
Employees		(71 100)
general salaries employee advertising	6,750	(71,120)
agency costs - approved at VCP	24,000	
redundancy costs	22,580	
employee insurances	1,760	
Supplies & Services		
professional services - approved carry forward	15,590	
insurances	810	
Controllable income		
Community Infrasture Levy	25,000	
Central Support		
revised allocations		(7,630)
	0.700	
Asset Charges	8,720	
Other minor variations (Net)		(640)
Engineering Services	105,210	(79,390)
Supplies & Services		
contracted services - drain clearing service	10,500	
Controllable Income		
Government grant - environmental scheme (REFCUS)		(7,000)
income - drain clearing service		(18,000)
Central Support		
revised allocations		(43,120)
Asset Charges environmental scheme (REFCUS)	14,000	
	,	
Other minor variations (Net)	24 500	(530)
Planning Management & Admin	24,500	(68,650)
Employees		
general salaries - includes CMT restructure	14,120	
employee insurances		(120)
Transport Related		

car allowances	790	
Central Support revised allocations		(14,170)
Other minor variations (Net)		(530)
	14,910	(14,820)
	144,620	(162,860)
Net Spend for Programme Area	<u>(18,2</u>	<u>240)</u>

DEPUTY LEADER & CABINET MEMBER FOR PLANNING

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Innovation Centres Underspend £36,690		
Employees employee costs		(4,750)
Premises business rates vacant units	5,860	
Agency & Contracted Services blueprint partnership contribution building cleaning	5,360 2,640	
Supplies and Services Reduction in postage		(5,000)
Central Support revised allocations		(430)
Controllable income other recharged services catering and conference facilities rental income electricity credits investment TPIC	3,300	(3,800) (11,560) (1,700) (21,160)
Asset Charges		(5,930)
Other minor variations (Net)	480	
	17,640	(54,330)
Net Spend for Programme Area	<u>(36,6</u>	<u> </u>
<u>Financial Services</u> Overspend £271,320		
Employees salary savings (vacant posts) increased salary costs due to redundency employee insurance Other employee costs Pension shortfall (voluntary redundency scheme - funded from reserve)	12,790 170 243,600	(14,430) (1,060)
Supplies & Services reduction in bank charges minor increases in professional services/subscriptions	1,100	(10,000)
Inter Committee Transfers contributions from HRA & DSO for back funding of pensions		(21,720)
Central Support revised allocations	60,870	
	318,530	(47,210)
Net Spend for Programme Area	<u>271,</u>	320

DEPUTY LEADER & CABINET MEMBER FOR PLANNING

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Kier Partnership Services (Asset Management)		
Underspend £189,920		
Premises electricity charges business rates vacant units refuse collection	1,180	(4,650) (19,300)
Agency & Contracted Services blueprint partnership contribution building cleaning	2,740 2,680	
Controllable income general rents substation lease renewal (non-recurring)		(77,960) (104,600)
Central Support revised allocations	10,770	
Other minor variations (Net)		(780)
	17,370	(207,290)
Net Spend for Programme Area	<u>(189</u> ,	<u>920)</u>
Kier Partnership Services (Facilities Maintenance) Overspend £1,220		
Agency & Contracted Services arvato payment		(1,750)
Central Support revised allocations	2,970	
	2,970	(1,750)
Net Spend for Programme Area	<u>1,2</u>	20
TOTAL FOR PORTFOLIO	<u>27,4</u>	480

DEPUTY LEADER & CABINET MEMBER FOR PLANNING

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<u>Council Plan</u> <u>Underspend £220</u>		
Employees general salaries - incl pay inflation & CMT restructure employee insurance	16,640	(870)
Controllable Income miscellaneous income		(3,000)
Central Support revised allocations		(13,370)
Other minor variations (Net)	380	
	17,020	(17,240)
Net Spend for Programme Area	<u>(22</u>	<u>:0)</u>

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Development Management and Control		
Underspend £139,440		
Planning Services		
Employees general salaries	2.080	(10,250)
employee insurances	2,080	
Supplies & Services insurances general fund contribution for building control services	900	(49,170)
Central Support revised allocations		(6,830)
Asset Charges	10,620	
Other minor variations (Net)	1,190	
	14,790	(66,250)
Engineering Services		
Supplies & Services contracted services - drain clearing service	11,290	
Agency & Contracted Services street cleaning arvato payments	11,400	
Controllable Income Government grant - environmental scheme (REFCUS) income - drain clearing service	195,000	(19,030)
Central Support revised allocations		(47,160)
Asset Charges environmental scheme (REFCUS)		(240,000)
Other minor variations (Net)	400	
	218,090	(306,190)
Planning Management & Admin Employees general salaries - incl pay inflation and CMT restructure	14,770	
employee insurances	10	
Central Support revised allocations		(15,030)
Other minor variations (Net)	370	
	15,150	(15,030)
	248,030	(387,470)
Net Spend for Programme Area	<u>(139,</u>	440)

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Innovation Centres		
Underspend £24,310		
Employees employee costs		(4,060)
Premises electricity charges	2,690	
Agency & Contracted Services building cleaning blueprint partnership contribution	3,200 4,550	
Controllable income general rents investment TPIC		(15,000) (20,230)
Central Support revised allocations	110	
Asset Charges revised allocations	4,550	
Other minor variations (Net)		(120)
	15,100	(39,410)
Net Spend for Programme Area	<u>(24,3</u>	<u>310)</u>
Financial Services		
Overspend £38,830		
Employees salary inflation increase salary increase due to SLT re-structure employee insurance decrease in pension costs	1,260 15,130	(260) (9,470)
Supplies & Services reduction in bank charges		(9,670)
Inter Committee Transfers contributions from HRA & DSO for back funding of pensions	1,720	
Central Support revised allocations	39,610	
Other minor variations (Net)	510	
	58,230	(19,400)
Net Spend for Programme Area	38,8	

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Kier Partnership Services (Asset Management)		
Underspend £101,890		
Premises		
electricity charges business rates (vacant units)		(3,460) (22,300)
Supplies & Services miscellaneous expenses		(2,500)
Agency & Contracted Services building cleaning Arvato / Kier Payments blueprint partnership contribution	3,280 2,200 4,000	
Controllable income grounds maintenance recharges service charges general rents inclusive rents	4,450	(2,810) (93,960) (4,060)
Central Support revised allocations	12,750	
Other minor variations (Net)	520	
	27,200	(129,090)
Net Spend for Programme Area	<u>(101,890)</u>	
Kier Partnership Services (Facilities Maintenance) Overspend £1,430		
Agency & Contracted Services Arvato payments	2,090	
Central Support revised allocations		(660)
	2,090	(660)
Net Spend for Programme Area	<u>1,4</u>	<u>30</u>
TOTAL FOR PORTFOLIO	<u>(225,</u>	600)

Account	Account(T)	Original Budget		
	General Salaries	53790	51220	-2570
	Overtime-Salaried Staff	3200	3200	0
	N.ISalaried Staff	3560	3160	-400
	Superann-Salaried Staff	7500	6770	-400
	First Aid Allowances	180	180	-730
		500		
	Training Costs - Employees		500	0
	Employee Related Insurances	1300	940	-360
	Minor Improvements/Alterations	260	260	0
	Electricity	38110	40800	2690
	NNDR	18670	18790	120
	Water Charges (Metered)	1260	1290	30
	Sewerage & Environmental Charges	2000	1630	-370
	Cleaning - Rechargeable	6790	8470	1680
	Contract Cleaning	1340	1500	160
	Refuse Collection Charges	4610	4810	200
2251	Buildings Insurance	5750	5730	-20
2252	Boiler/Engineering Insurance	70	70	0
2255	Contrib. to Premises Renewals Fund	44730	44730	0
2463	Transfer to/from Earmarked Reserves	25320	25320	0
3928	Car Allowances - Employees	230	230	0
	Office Equipment & Furniture	3200	3200	0
4204	General Equipment/Materials	500	500	0
	Catering Consumables	240	240	0
	Contract Catering	8000	8000	0
	Printing & Stationery	1160	1160	0
	Security Services	3330	3330	0
	Contracted Services	4000	4000	0
	Rechargeable Services	5480	5480	0
	Postage & Franking Machines	25000	25000	0
	Telephone Expenses	39410	39410	0
	Rechargeable Telephone Exps	0	0	0
	General Publicity/Promotion	3000	3000	0
	Grounds Maintenance	5760	2600	-3160
	Building Cleaning	20580	23780	3200
		15000	15000	_
	Innovation Support Project Contribution			0
	Blueprint Partnership (Regen)	19550	24100	4550
	Payments Recharge	410	420	10
	Payroll Recharge	310	220	-90
	Health & Safety Recharge	290	250	-40
	Publicity Recharge	80	80	0
	Est/Prop Mgt Admin Recharge	1290	400	-890
	Personnel Recharges	920	640	-280
	Training Recharge	140	200	60
	Central Computing Facilities	5410	5940	530
	Credit Income Recharge	5140	5450	310
	Invoice Processing Recharges	410	420	10
	Information Assurance Recharge	0	490	490
	Depreciation and Impairment Losses	48980	53060	4080
9046	Postages Recharged	-16000	-16000	0
9057	Electricity Recharged	-16200	-17350	-1150
9060	Other Rechargeable Services	-21900	-18600	3300
9078	Catering and Conference FacIts	-35000	-38500	-3500
9081	Telephone Meter Recharge	-18000	-15000	3000
9083	Rechargeable Cleaning Costs	-6790	-8470	-1680
	Electricity Credits	-3300	-5000	-1700
	Inclusive Rents	-14440	-11000	3440
	General Rents	-305000	-320000	-15000
	Investments	-24440	-44670	-20230

-24310	-48620	-24310
		0
		0
		0
		0
		0
		0
		0
		-48620

Account	Account(T)	Driginal Budge	et	Account
1301	General Sa	51220		130 ⁻
1302	Overtime-S	3200		1302
1340	N.ISalarie	3160		1340
1350	Superann-	6770		1350
1366	First Aid Al	180		1366
1390	Training Co	500		1390
1410	Employee I	940		141(
2188	Minor Impr	260		2188
2216	Electricity	40800		2216
2227	NNDR	18790		2227
2228	Water Cha	1290		2228
2230	Sewerage	1630		2230
	Cleaning -	8470		2244
	Contract C	1500		2245
	Refuse Col	4810		2249
2251	Buildings Ir	5730		225 ²
	Boiler/Engi	70		2252
	Contrib. to	44730		2255
	Transfer to	25320		2463
	Car Allowa	230		3928
	Office Equi	3200		410 ⁻
	General Ec	500		4204
	Catering C	240		4216
	Contract C	8000		4242
4264	Printing & S	1160		4264
4271	Security Se	3330		427 <i>°</i>
4281	Contracted	4000		428 ⁻
4282	Rechargea	5480		4282
4330	Postage &	25000		4330
4337	Telephone	39410		4337
4418	General Pu	3000		4418
5010	Grounds M	2600		5010
5011	Building Cl	23780		501 <i>°</i>
5022	Innovation	15000		5022
5040	Blueprint P	24100		5040
7005	Payments I	420		700
	Payroll Rec	220		7000
	Health & Sa	250		701 ⁻
	Publicity Re	80		7014
	Est/Prop M	400		7044
	Personnel	640		7048
	Training Re	200		7049
	Central Co	5940		705′
	Credit Inco	5450		7067
	Invoice Pro	420		708′
	Information	490		708
	Depreciatic	53060		8006
	Postages F	-16000		9046
	Electricity F	-17350		9057
	Other Rech	-18600		9060
	Catering ar	-38500		9078
	Telephone	-15000		908
	Rechargea	-8470		9083
	Electricity (-5000		9218
	Inclusive R	-11000		9253
	General Re	-320000		9256
9302	Investment	-44670		9302
		-48620		

ccount	Account(T) Actual	0	riginal Bu	
1301	General Sa	0	51220	
1302	Overtime-S	0	3200	
1340	N.ISalarie	0	3160	
1350	Superann-:	0	6770	
1366	First Aid Al	0	180	
1390	Training Co	0	500	
1410	Employee	0	940	
2188	Minor Impr	0	260	
2216	Electricity	0	40800	
2227	NNDR	0	18790	
2228	Water Cha	0	1290	
2230	Sewerage	0	1630	
2244	Cleaning -	0	8470	
2245	Contract C	0	1500	
2249	Refuse Col	0	4810	
2251	Buildings Ir	0	5730	
2252	Boiler/Engi	0	70	
2255	Contrib. to	0	44730	
2463	Transfer to	0	25320	
3928	Car Allowa	0	230	
4101	Office Equi	0	3200	
4204	General Ec	0	500	
4216	Catering C	0	240	
4242	Contract C	0	8000	
	Printing & S	0	1160	
	Security Se	0	3330	
	Contracted	0	4000	
	Rechargea	0	5480	
	Postage &	0	25000	
	Telephone	0	39410	
	General PL	0	3000	
	Grounds M	0	2600	
	Building Cl	0	23780	
	Innovation	0	15000	
	Blueprint P	0	24100	
	Payments	0	420	
	Payroll Rec	0	220	
	Health & S	0	250	
	Publicity Re	0	80	
	Est/Prop M	0	400	
	Personnel	0 0	640 200	
	Training Re		200	
	Central Co Credit Inco	0 0	5940 5450	
	Invoice Prc	0	5450 420	
	Informatior	0	420 490	
	Depreciatic	0	490 53060	
	Postages F	0	-16000	
	Electricity F	0	-17350	
	Other Reck	0	-18600	
	Catering ar	0	-38500	
	Telephone	0	-15000	
	Rechargea	0	-8470	
	Electricity (0	-5000	
	Inclusive R	0	-11000	
	General Re	0	-320000	
	Investment	0	-44670	
		0	-48620	

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